The Evolving Retail Landscape

Highlights from CHPA SLS 2024



Compounding inflation has impacted consumers



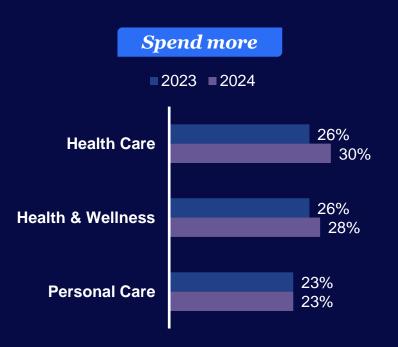
| Total Store | 2021 | 2022 | 2023 |
|--------------------------|-------|--------|-------|
| Dollar Trend | +2.9% | +7.1% | +3.1% |
| Unit Trend | -2.8% | -3.0% | -2.5% |
| Average Unit Price Trend | +5.9% | +10.4% | +5.8% |
| % Units sold on Promo | 28% | 27% | 29% |

Source: NIQ, Retail Measurement Services; Total US xAOC; Total Store; Average unit price % change vs year ago; Monthly periods ending December 30, 2023

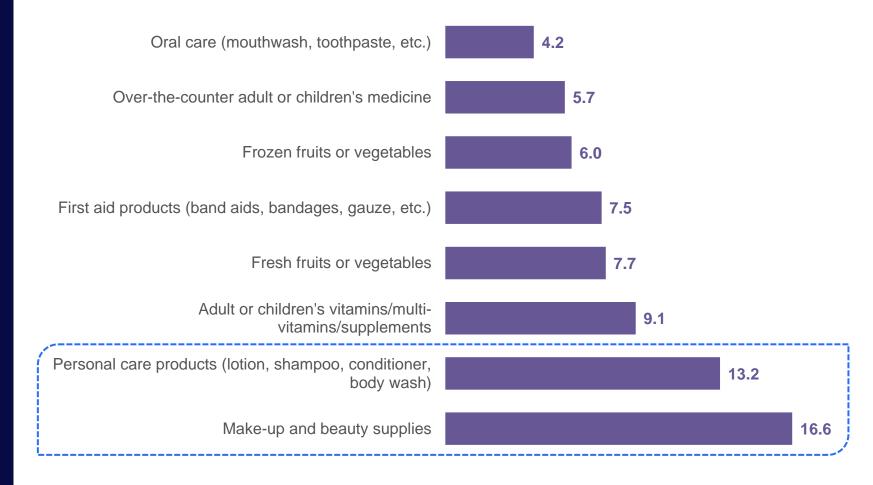
NIQ, Retail Measurement Services, Total U.S. xAOC (UPC-coded + random-weight/Non-UPC) plus Convenience (UPC-coded), 52 weeks ended 1/1/2022, 12/31/2022, and 12/30/2023 vs. year ago



Most consumers anticipate spending more on health care, health and wellness and personal care in 2024 and would cut back on makeup and beauty first, to save money



If prices rise in the next 6 months, which of the following everyday items, if any, do you expect to cut back on in, order to save money?

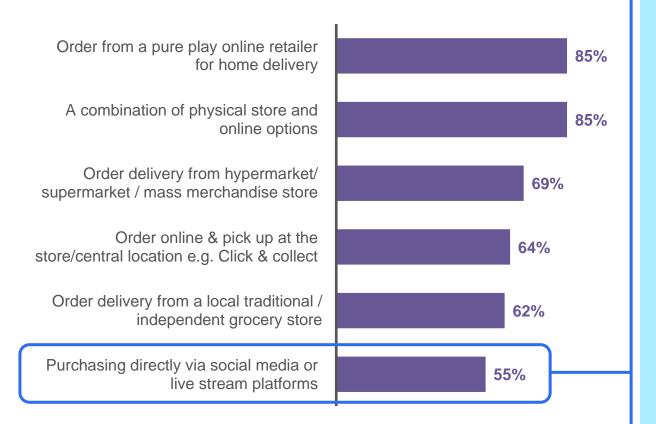


Source: NIQ Consumer Outlook 2024, compared to metrics from 2023 study (or,Mid-year 2023 where required), US market NIQ Recession Perceptions Survey, September 2023



Online shopping comes in many forms with pure play retailers leading consumer choice

Where do you normally shop for grocery & household items? % respondents who shop at this channel – U.S.



81%

of TikTok dollar sales are from health and beauty.



TikTok Shop is already the

#12

Health and Beauty ecommerce retailer since it's launch in September 2023

Top 5 selling categories

Facial skin care

Supplements & vitamins

Lip cosmetics

Cologne and perfume

Body lotions and treatments

Top personal care categories

Vitamins and supplements

Oral hygiene

Ear care

Suncare

Pain relief

Medical equipment

Source: NIQ 2024 Consumer Outlook, U.S. TikTok Shop sales



The "ecosystem" for personal care can influence opportunity

Retailers and consumers expanding lens of beauty and wellness

Personal Care share of Health & Beauty Care 67% Warehouse **64%** Drug **62%** Grocery **58%** Amazon 48% Dollar



Retailers meeting health proactive, treatment and immediate health needs

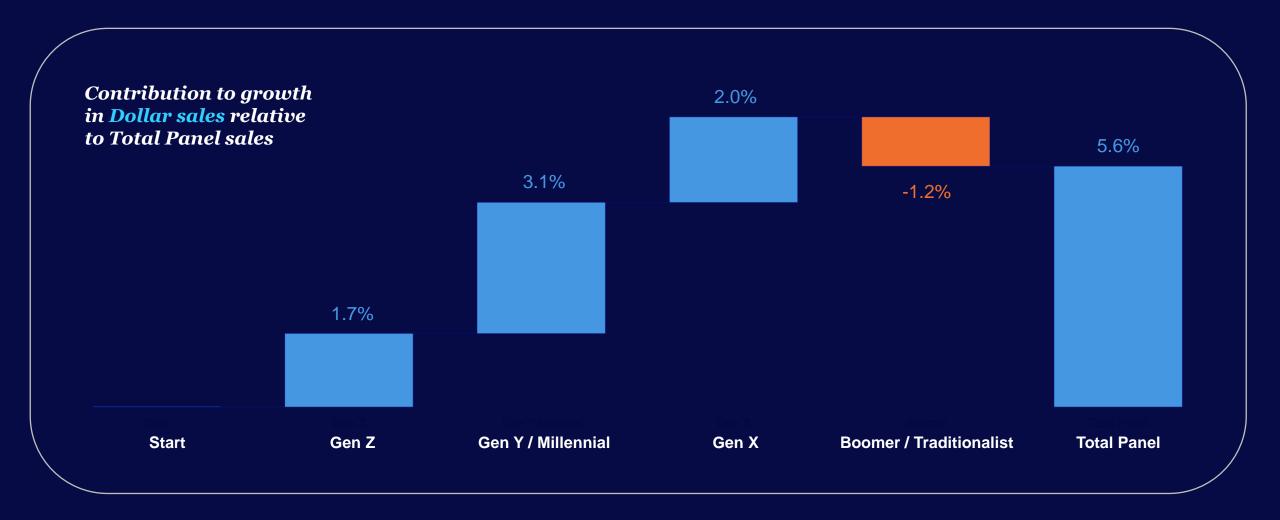


^{**}Personal care (oral care, fem care, sexual wellness)
Source: NIQ Omnishopper Panel Total US Latest 52 weeks ending December 30,2023



Gen Z is the fastest growing demographic in number of buyers across the store

Off-setting declines of baby boomers



Source: NIQ Omnishopper Panel; Total US; Total Store; \$ share of growth distribution; 52 weeks ending December 30, 2023



Thank you

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